



SSAB Americas leads the continued earnings improvement

Presentation of the Q3/2018 results

Martin Lindqvist, President & CEO

Håkan Folin, CFO

Oct 26, 2018

SSAB

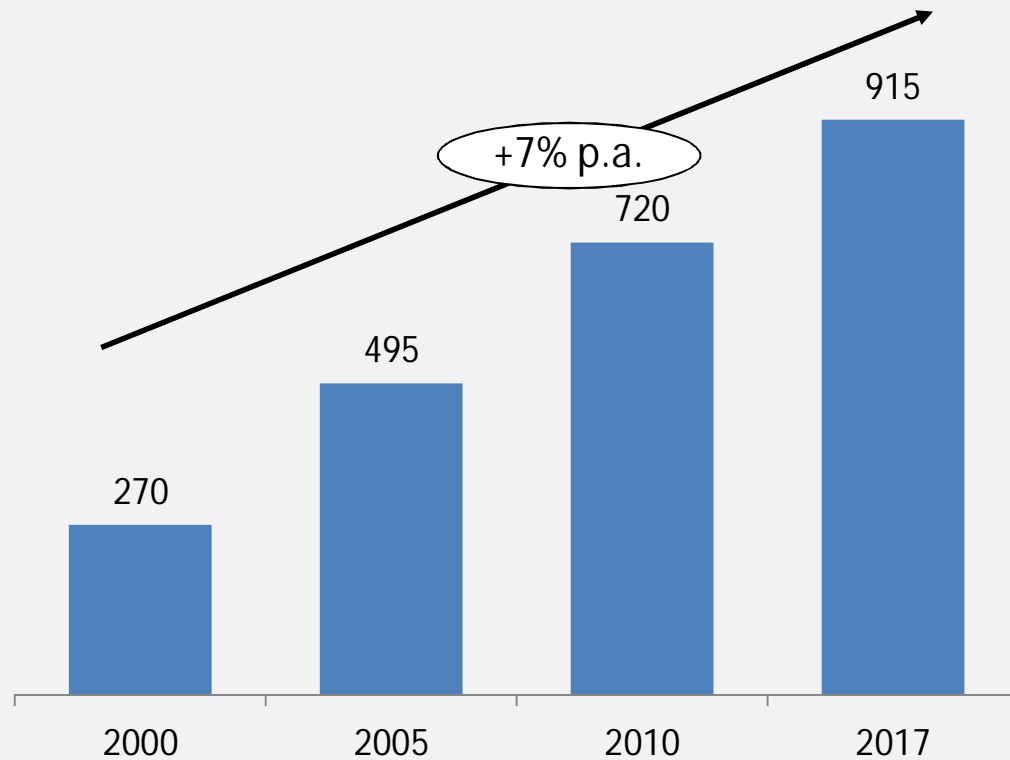
Agenda

- ▶ Q3 in summary and market situation
- ▶ Performance by division
- ▶ Financials
- ▶ Outlook
- ▶ Q&A



New Q&T investment in Mobile decided

SSAB is the driver of the Q&T market



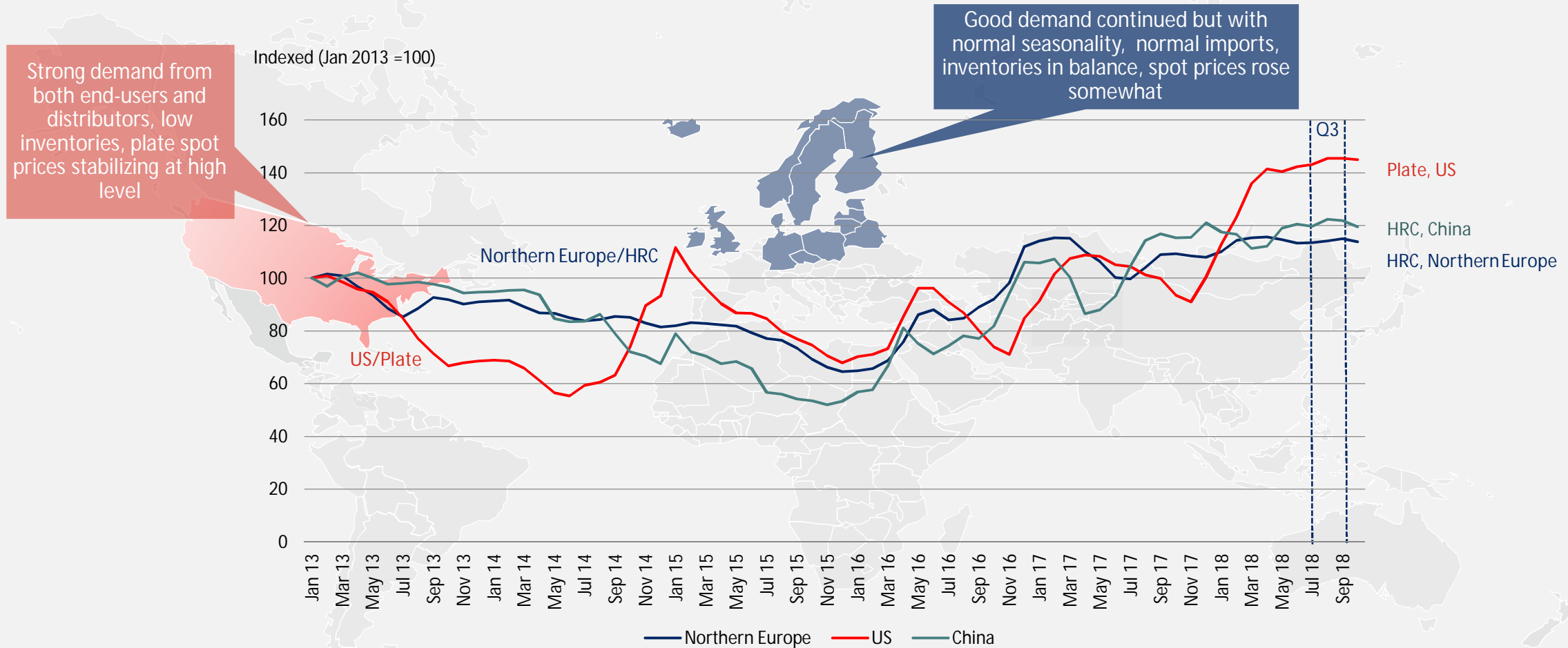
SSAB Q&T shipments per year, KTON
(excludes AHSS material sold by Special Steels)

Strategic rationale:

- ▶ Nine quenching lines – Oxelösund (4), Borlänge (1), Mobile (2) and Raahé (2)
- ▶ Relatively low penetration of Q&T plate in North and South America
- ▶ Total new investment of SEK 1bn over 2019-2021
- ▶ Capacity increase from ~300 kton to ~400 kton and cost savings
- ▶ Pay-back time less than 4 years (from today)
- ▶ Potential for additional bottleneck investments to lift capacity further

Strong demand continued both in Europe and North America

Spot price development: Hot Rolled Coil (HRC) in Northern Europe, Plate in US, HRC in China



Demand in SSAB's key customer segments

● Strong
 ● Healthy
 ● Weak

| Segment | Status | Comments |
|------------------------|---------------------------------------|--|
| Heavy Transport | ● | <ul style="list-style-type: none"> ▶ High level of demand in Europe, especially heavy truck segment ▶ Positive trend in the US – Rail cars and barges |
| Automotive | ● | <ul style="list-style-type: none"> ▶ Some hesitation in mature markets ▶ Structural growth in AHSS |
| Construction Machinery | ● | <ul style="list-style-type: none"> ▶ Demand in the main European markets and in the US at high level |
| Material Handling | ● | <ul style="list-style-type: none"> ▶ High activity in Mining in several regions - maintenance and new equipment |
| Energy | ● | <ul style="list-style-type: none"> ▶ Solid demand in wind energy ▶ High activity in US oil and gas segment |
| Construction | ● | <ul style="list-style-type: none"> ▶ Good activity in several European markets, normal Q4 seasonality expected ▶ Some uncertainty in residential market in Scandinavia |
| Service Centers | ● | <ul style="list-style-type: none"> ▶ Relatively low inventories in US, some hesitation due to year-end planning ▶ Some hesitation in Europe – year-end planning |

Financial summary of Q3/2018

Improvement driven by SSAB Americas and SSAB Special Steels

- ▶ EBIT of SEK 1,600m, up SEK 511m compared with Q3/17
 - + Higher prices
 - Higher costs of raw materials
 - Production disruptions
- ▶ Strong operating cash flow of SEK 1.9bn
- ▶ Focus on debt reduction – gearing 17% (27%)
- ▶ Earnings per share SEK 0.85 (0.56)

Key figures

| SEKm | Q3/2018 | Q3/2017 | Q2/2018 | 2017 |
|--------------------------|---------|---------|---------|--------|
| Sales | 19,038 | 16,188 | 19,263 | 66,059 |
| EBITDA ¹⁾ | 2,563 | 2,016 | 2,582 | 7,591 |
| EBIT ¹⁾ | 1,600 | 1,089 | 1,630 | 3,838 |
| Operating cash flow | 1,922 | 1,590 | 1,325 | 6,511 |
| Earnings per share (SEK) | 0.85 | 0.56 | 1.27 | 2.23 |
| Gearing % | 17 | 27 | 20 | 22 |
| Shipments | 1,646 | 1,672 | 1,811 | 6,970 |

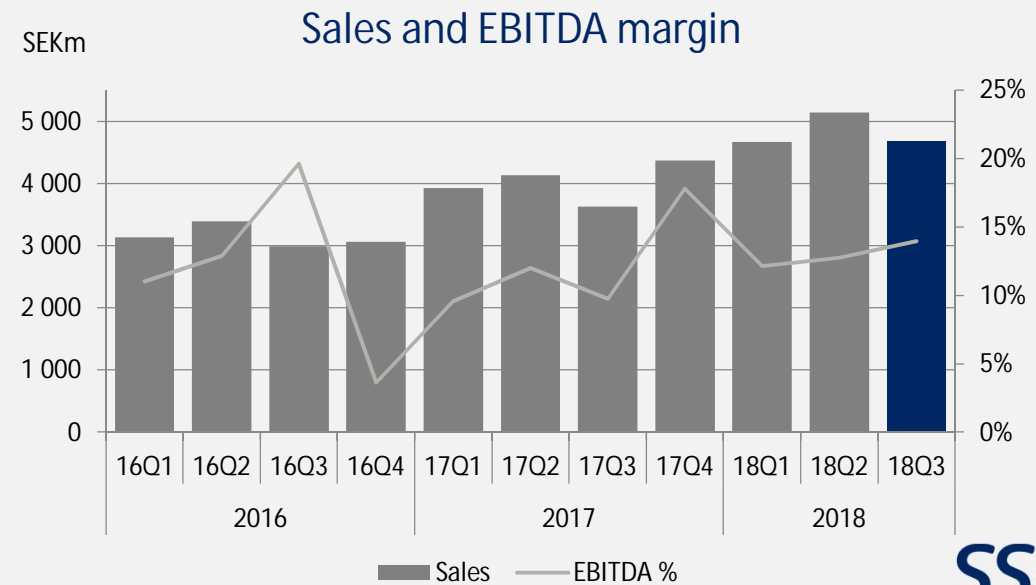
1) Excluding items affecting comparability

Q3/2018 - Performance by division

SSAB Special Steels

- ▶ Strong demand in main markets
- ▶ EBIT of SEK 536m, up SEK 317m compared with Q3/17
 - + Higher prices and volumes
 - Higher costs of raw materials
 - Unplanned blast furnace shutdown, -SEK 100m
- ▶ Shipments +9% vs. Q3/17, but -6% vs. Q2/18 due to the seasonal pattern on the European markets

| SEKm | Q3/2018 | Q3/2017 | Q2/2018 | 2017 |
|--------------------|---------|---------|---------|--------|
| Sales | 4,684 | 3,627 | 5,142 | 16,053 |
| EBITDA | 670 | 353 | 656 | 2,002 |
| EBIT | 536 | 219 | 522 | 1,465 |
| Shipments, ktonnes | 320 | 293 | 339 | 1,192 |



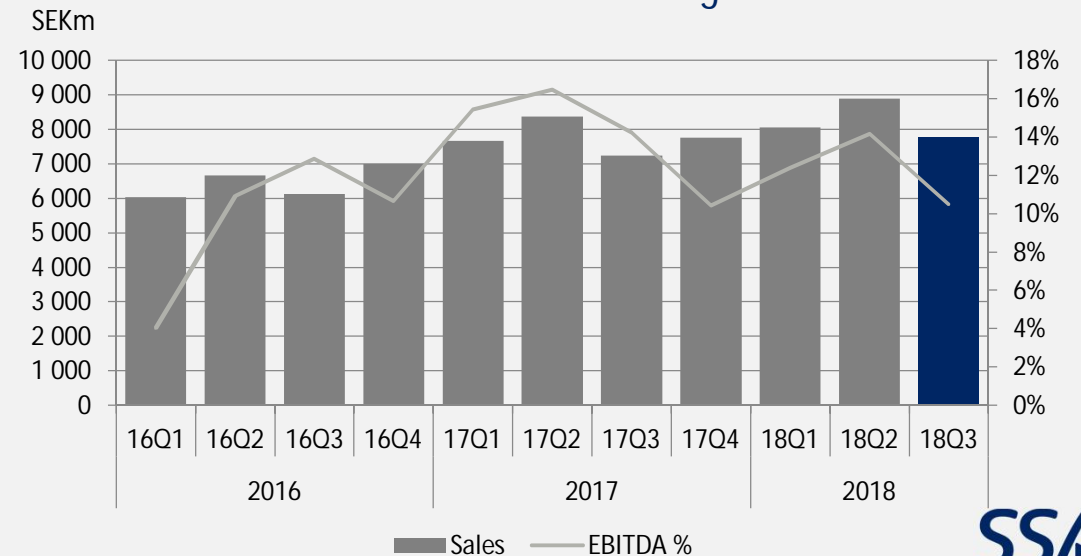
SSAB Europe

- ▶ Good demand continued
- ▶ EBIT in Q3/18 was SEK 460m, down SEK 220m vs. Q3/17
 - + Higher prices
 - Production disruptions – lower shipments
 - Higher raw material costs
- ▶ Shipments -7% vs. Q3/17, and -16% vs. Q2/18

| SEKm | Q3/2018 | Q3/2017 | Q2/2018 | 2017 |
|--------------------|---------|---------|---------|--------|
| Sales | 7,754 | 7,245 | 8,892 | 31,048 |
| EBITDA | 814 | 1,031 | 1,259 | 4,405 |
| EBIT 1) | 460 | 680 | 907 | 2,988 |
| Shipments, ktonnes | 810 | 871 | 963 | 3,745 |

1) Excluding depreciation/amortization on surplus values on intangible and tangible fixed assets related to the acquisition of Rautaruukki.

Sales and EBITDA margin

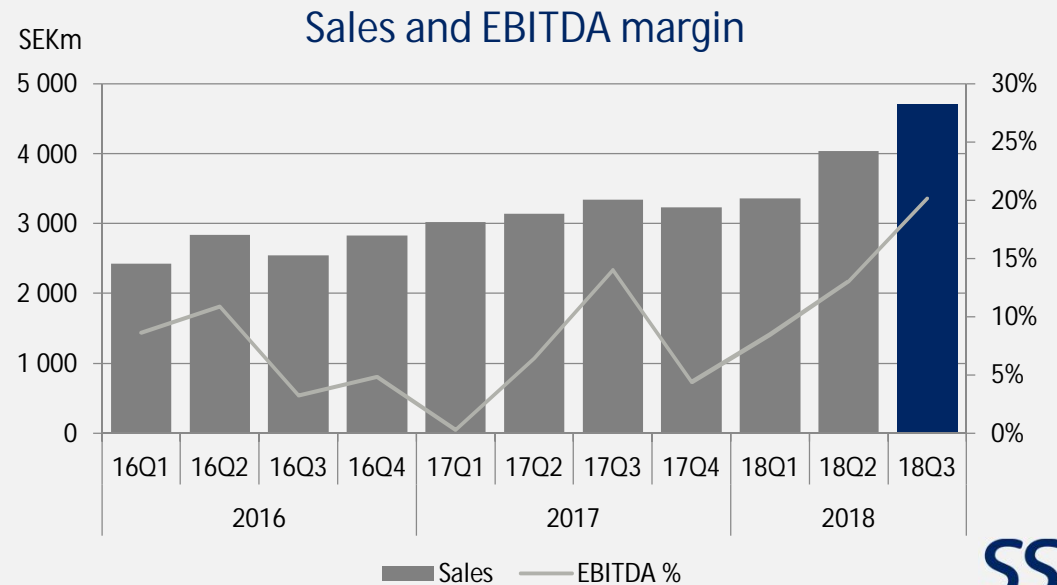


SSAB Americas

- ▶ Demand continued strong, spot plate prices at high level
- ▶ EBIT in Q3/18 was SEK 790m, up SEK 474m from Q3/17
 - + Higher prices
 - Higher raw material costs
- ▶ Shipments +2% both vs. Q3/17 and Q2/18

| SEKm | Q3/2018 | Q3/2017 | Q2/2018 | 2017 |
|--------------------|---------|---------|---------|--------|
| Sales | 4,713 | 3,340 | 4,040 | 12,727 |
| EBITDA | 951 | 468 | 526 | 818 |
| EBIT 1) | 790 | 316 | 365 | 183 |
| Shipments, ktonnes | 517 | 508 | 509 | 1,971 |

1) Excluding depreciation/amortization on surplus values on intangible and tangible fixed assets related to the acquisition of IPSCO.

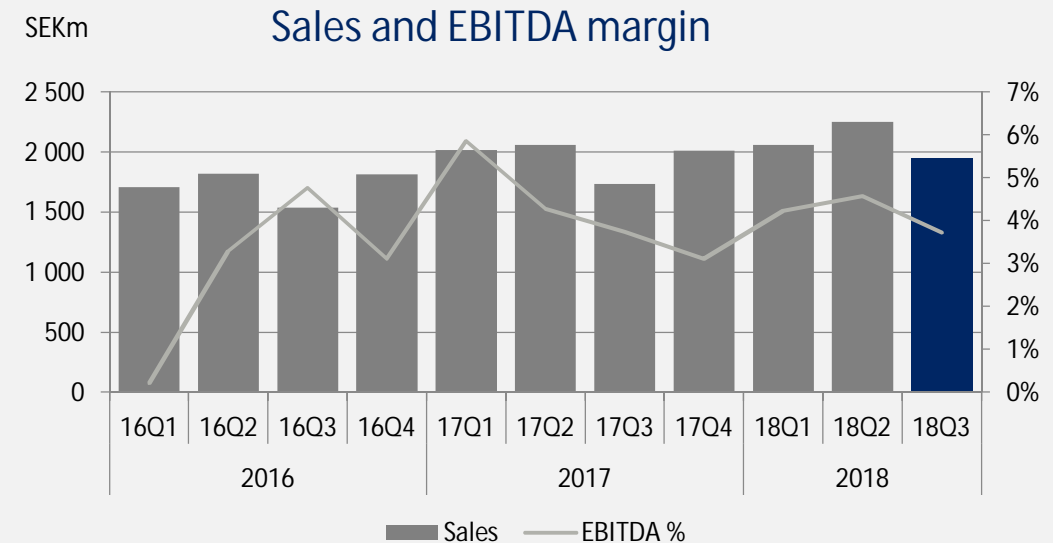


Tibnor

- ▶ Stable demand, but with seasonal slowdown
- ▶ Sales increased by 12% vs. Q3/17, but were down 14% vs. Q2/18 due to seasonally lower volumes
- ▶ Shipments at previous year's level
- ▶ EBIT in Q3/18 was SEK 53m, up SEK 9m from Q3/17
+ Higher prices

| SEKm | Q3/2018 | Q3/2017 | Q2/2018 | 2017 |
|------------------|---------|---------|---------|-------|
| Sales | 1,949 | 1,733 | 2,253 | 7,821 |
| EBITDA | 73 | 65 | 103 | 334 |
| EBIT 1) | 53 | 44 | 83 | 252 |
| Shipments (kton) | 160 | 159 | 188 | 716 |

1) Excluding depreciation/amortization on surplus values on intangible and tangible fixed assets related to the acquisition of Rautaruukki.

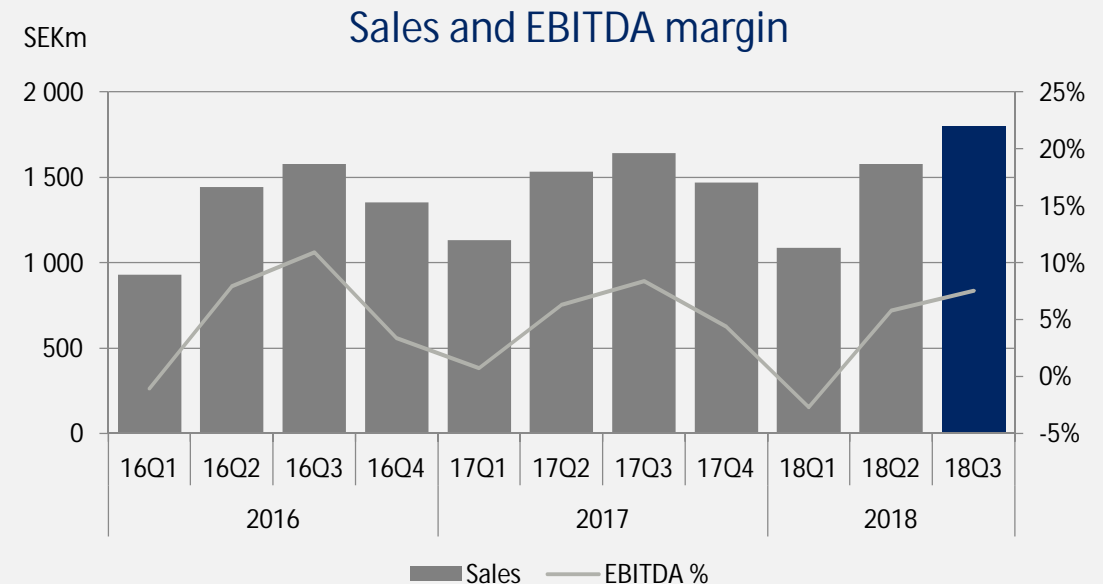


Ruukki Construction

- ▶ Seasonally good demand, underlying demand in Russia remained weak
- ▶ Sales up by 10% vs. Q3/17
- ▶ EBIT in Q3/18 was SEK 103m, down SEK 2m vs. Q3/17
 - + Residential Roofing and Building Components
 - Building Systems and Ruukki Russia
- ▶ Agreement for divesting Ruukki Construction Russia signed – closing expected in Q4
 - Estimated capital loss of SEK 213m in Q3

| SEKm | Q3/2018 | Q3/2017 | Q2/2018 | 2017 |
|---------|---------|---------|---------|-------|
| Sales | 1,799 | 1,640 | 1,578 | 5,773 |
| EBITDA | 136 | 137 | 92 | 307 |
| EBIT 1) | 103 | 105 | 59 | 171 |

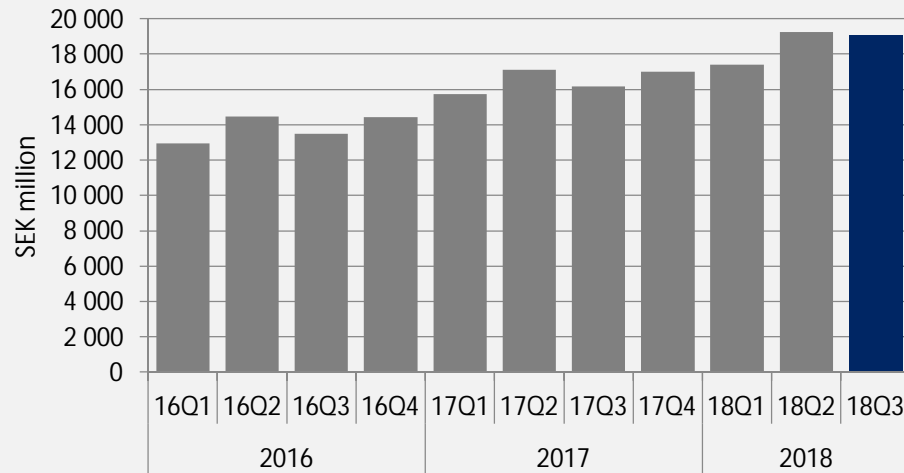
1) Excluding depreciation/amortization on surplus values on intangible and tangible fixed assets related to the acquisition of Rautaruukki.



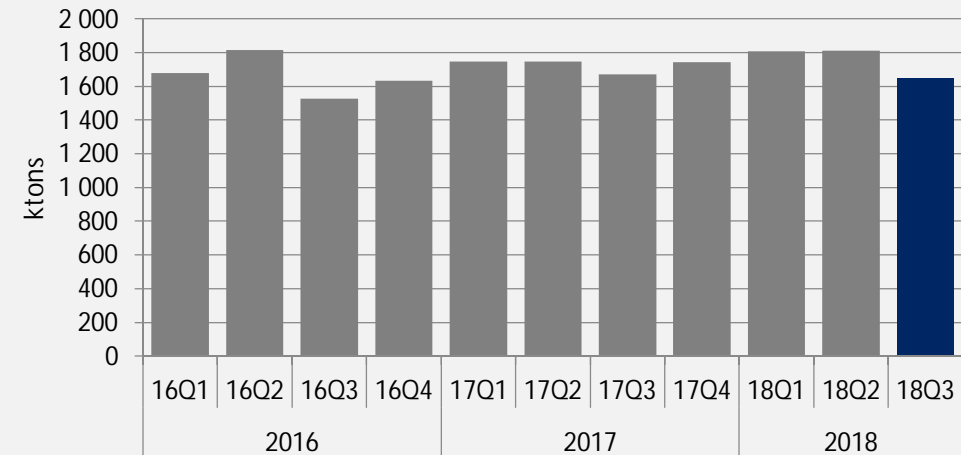
Financials

Profitability continued to improve y-on-y

Sales

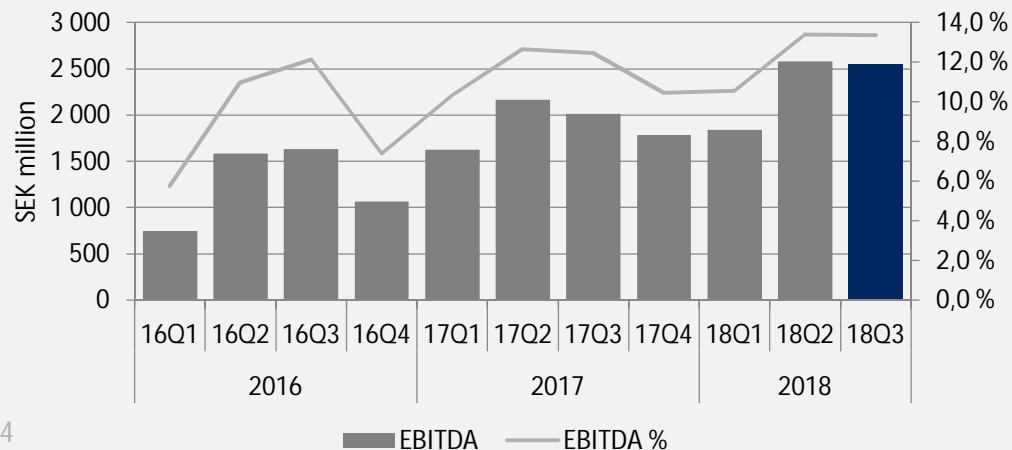


Shipments¹



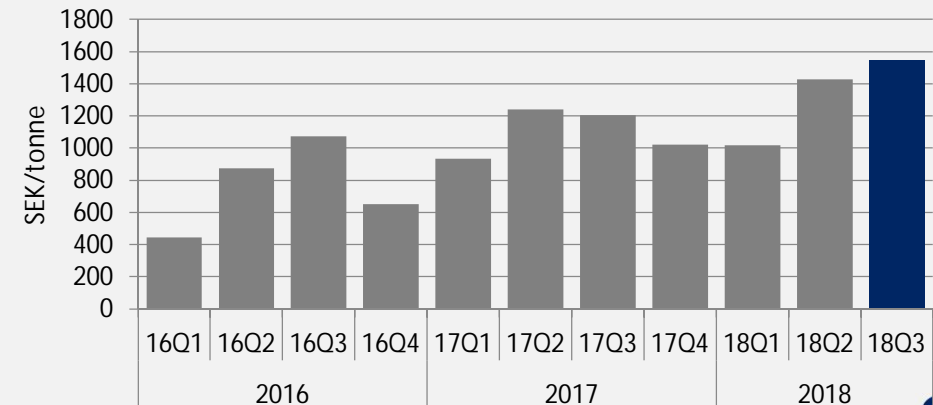
1) Including the steel operations: Special Steels, Europe and Americas

EBITDA and EBITDA margin²



2) Excluding items affecting comparability

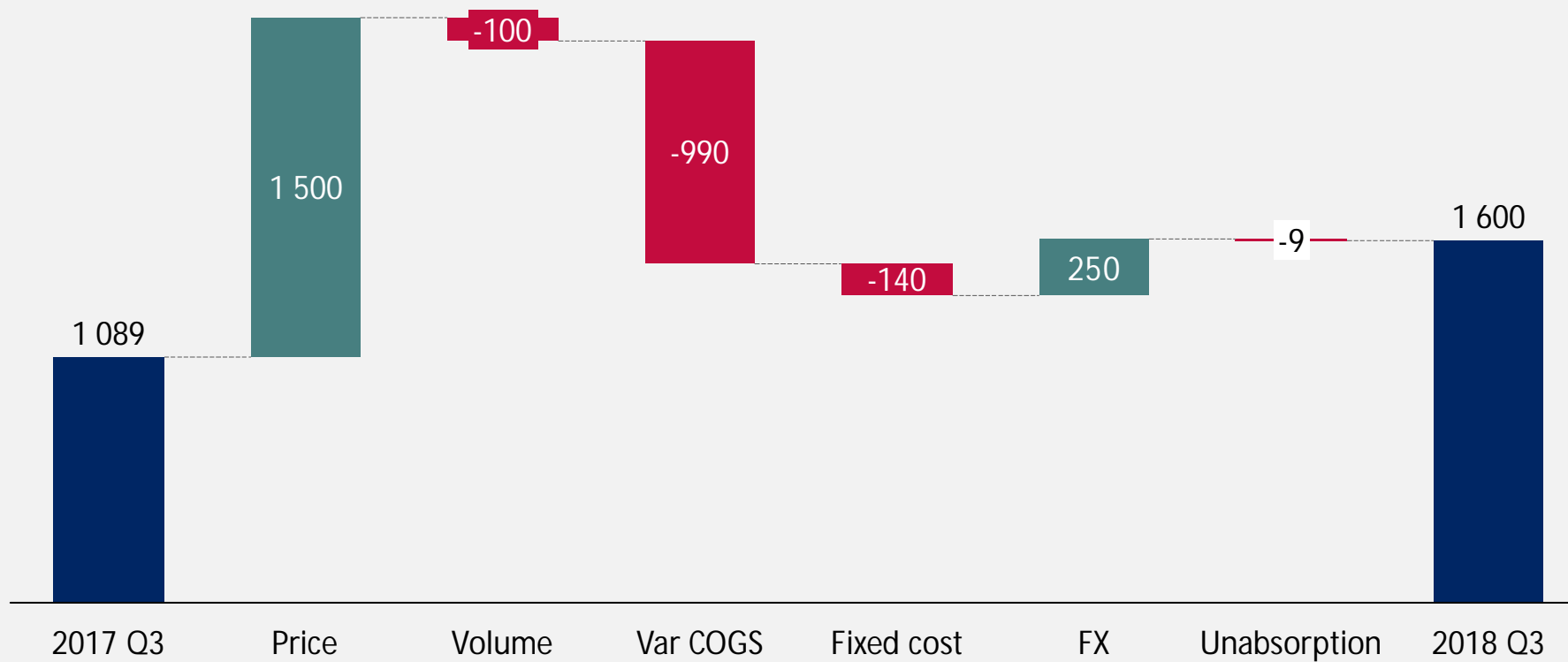
EBITDA per tonne delivered steel²



Change in operating profit

Q3/2018 vs. Q3/2017

SEKm

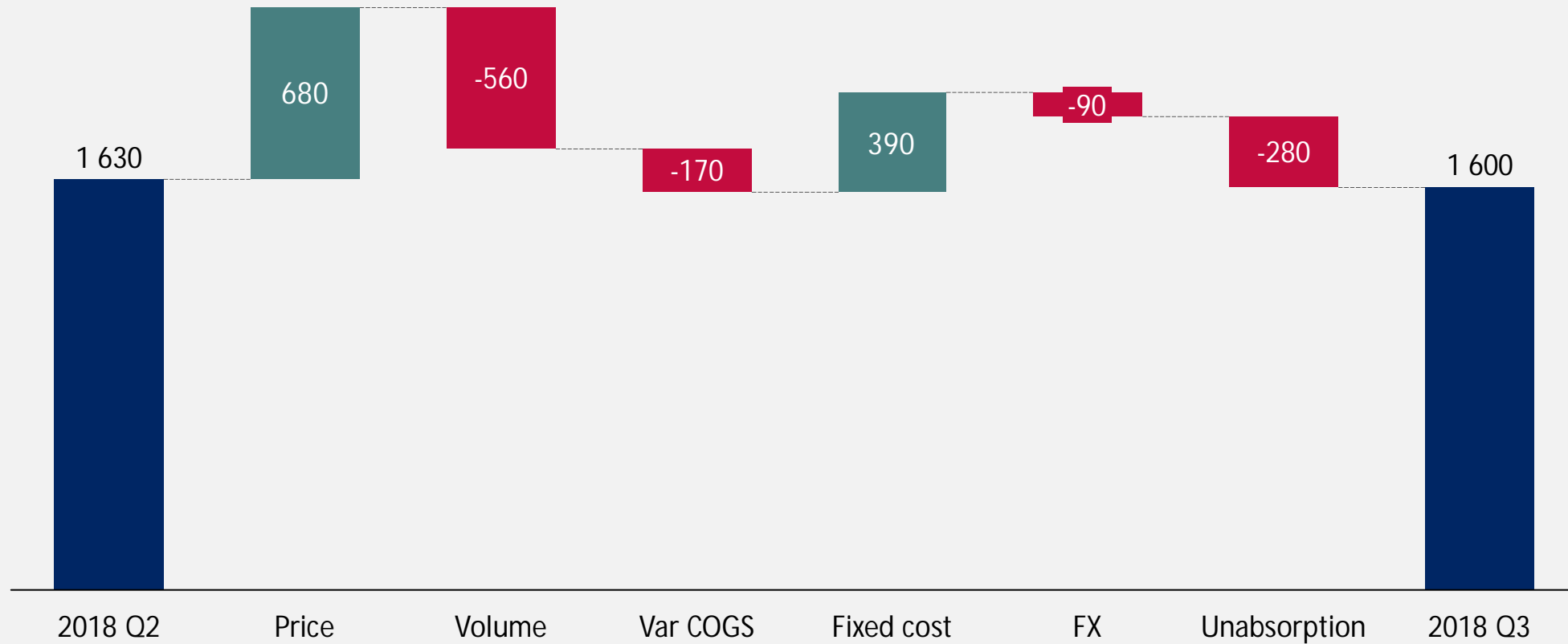


Note: Excluding items affecting comparability

Change in operating profit

Q3/2018 vs. Q2/2018

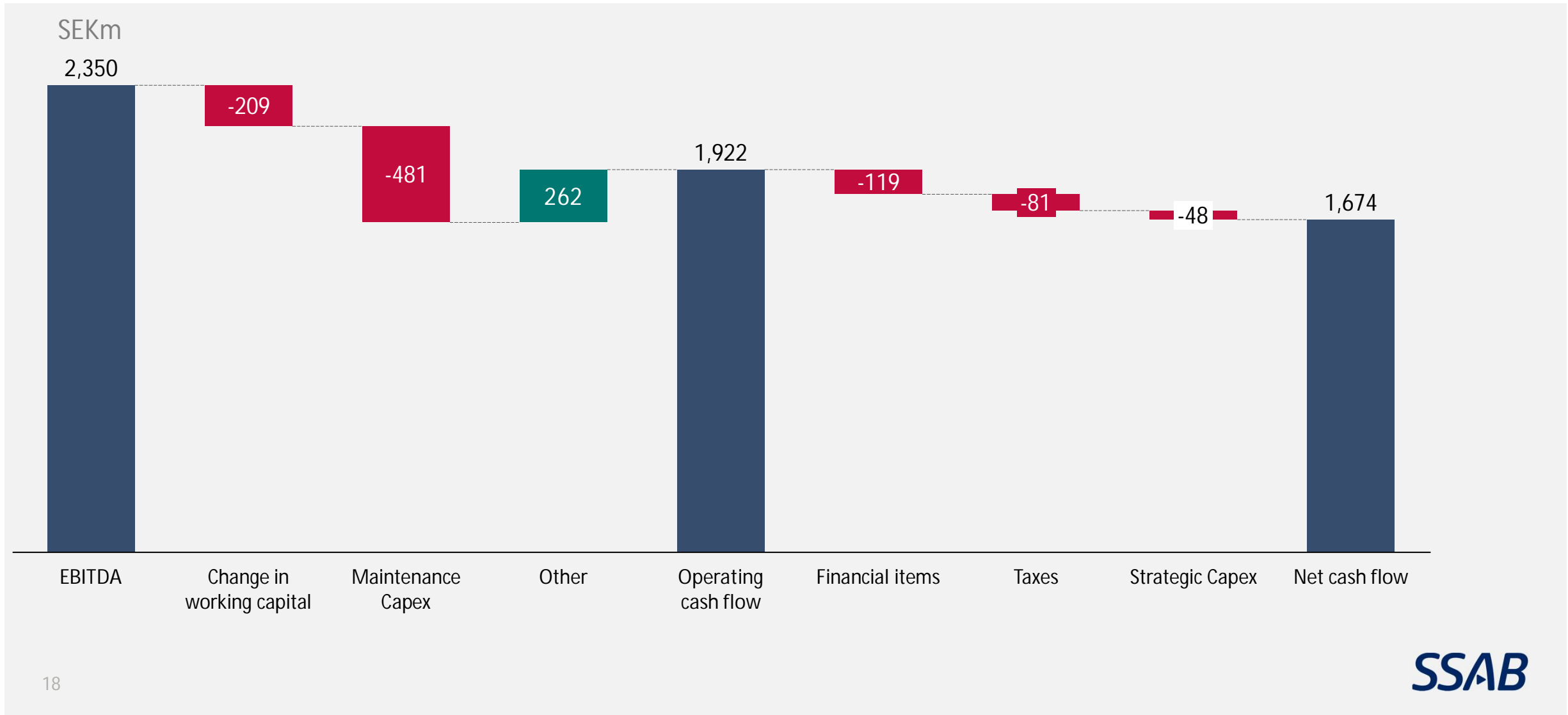
SEKm



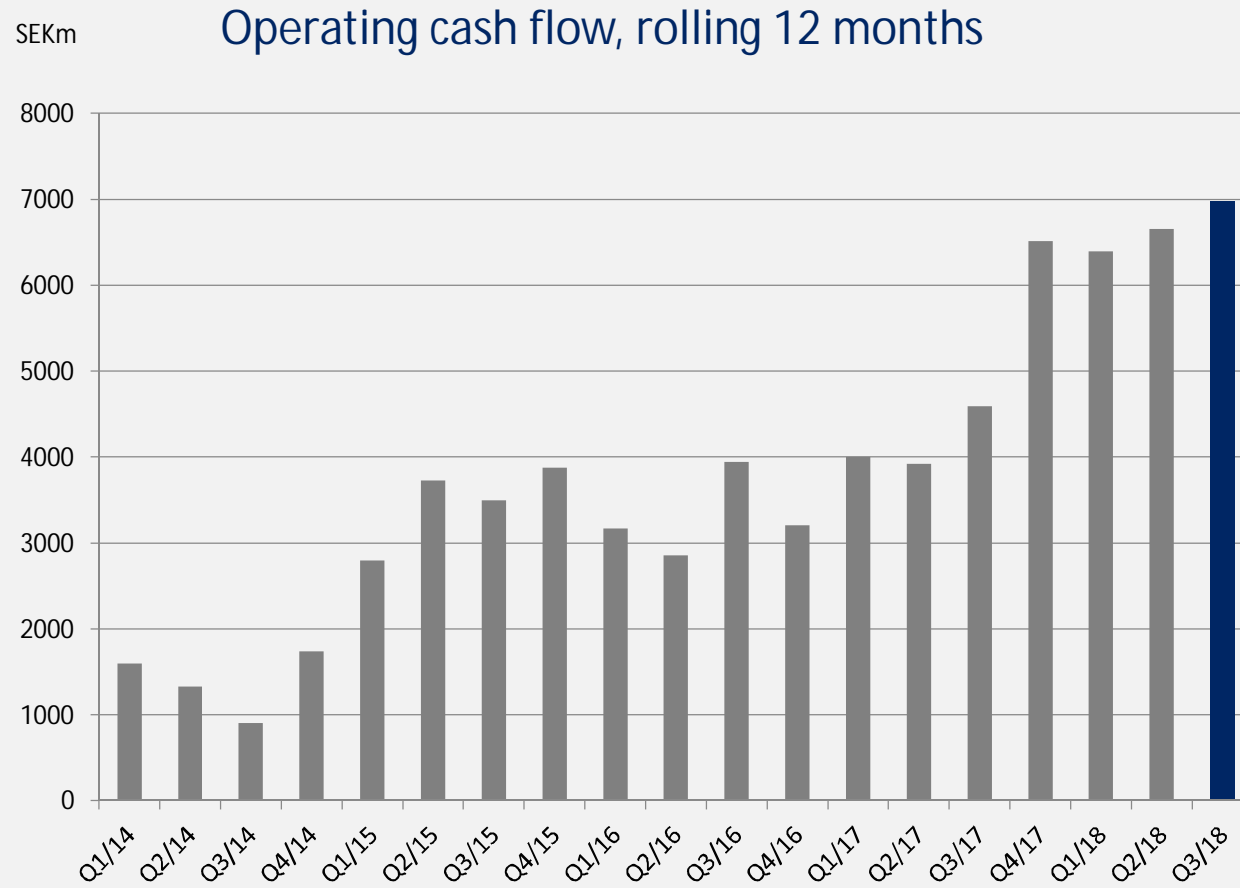
Continued positive operating cash flow in Q3

| SEKm | Q3/2018 | Q3/2017 | Q2/2018 | 2017 |
|--|---------|---------|---------|--------|
| Operating profit before depreciation/amortization | 2,350 | 2,016 | 2,582 | 7,591 |
| Change in working capital | -209 | -38 | -805 | 303 |
| Maintenance expenditure | -481 | -346 | -417 | -1,366 |
| Other | 262 | -42 | -34 | -17 |
| Operating cash flow | 1,922 | 1,590 | 1,325 | 6,511 |
| Financial items | -119 | -180 | -235 | -943 |
| Taxes | -81 | -61 | -105 | -249 |
| Cash flow from current operations | 1,722 | 1,349 | 986 | 5,319 |
| Strategic capital expenditure in plant and machinery | -48 | -68 | -90 | -237 |
| Acquisitions of shares and operations | 0 | 0 | 0 | -11 |
| Divestments of shares and operations | 0 | - | 0 | 1 |
| Cash flow before dividend | 1,674 | 1,281 | 896 | 5,072 |
| Dividend paid to shareholders | 0 | - | -1,030 | - |
| Dividend, non-controlling interest | 0 | - | -2 | -4 |
| Net cash flow | 1,674 | 1,281 | -136 | 5,068 |

Net cash flow



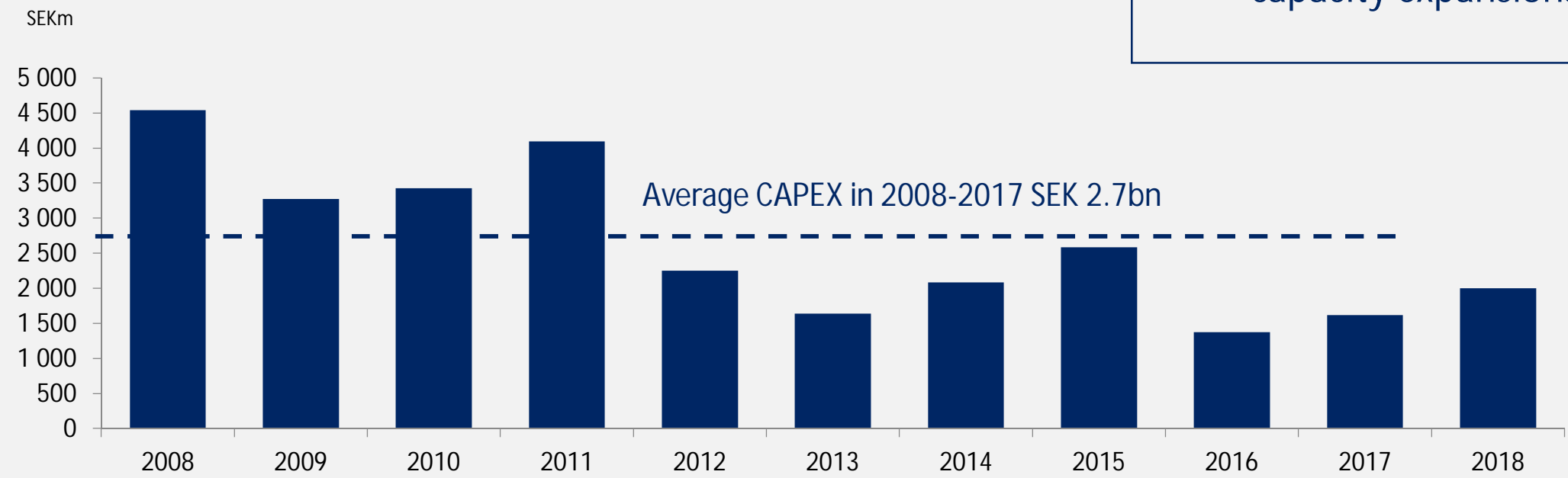
Cash flow trend



- ▶ Potential to further improve profitability
- ▶ Well-invested
- ▶ Reduction in working capital/sales
- ▶ Lower interest cost
- ▶ Tax rate ~20%

Investments

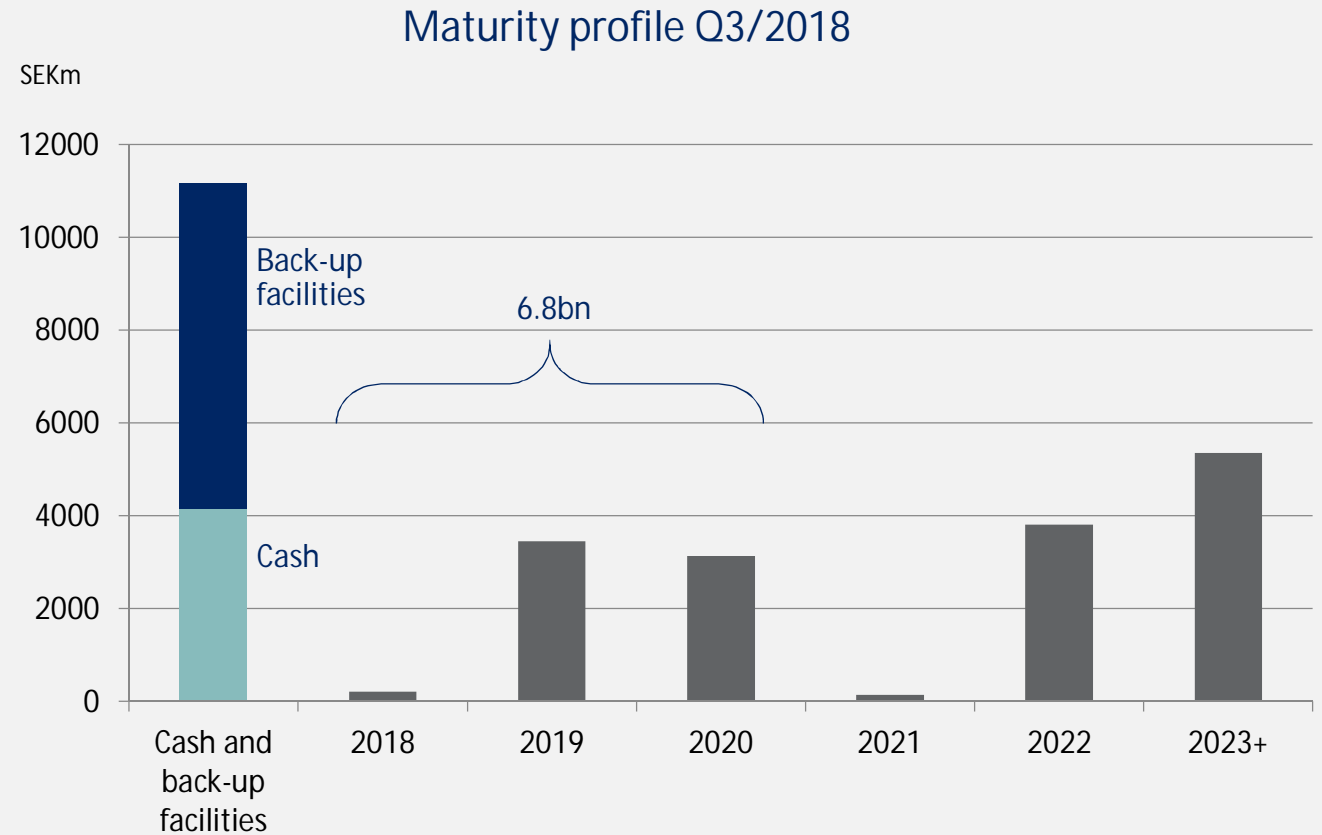
Current run-rate reflects no major relinings or major capacity expansions



Note: 2008-2013 refers to combined investments for Rautaruukki and SSAB

Maturity profile and net debt

- ▶ Net debt decreased by SEK 1,689m and amounted to SEK 10.2bn
- ▶ Duration of the loan portfolio was 6.1 years (6.2 at the end of Q2/18)
- ▶ Net gearing decreased to 17% (27%)



Iron ore and coking coal – purchase prices fairly stable

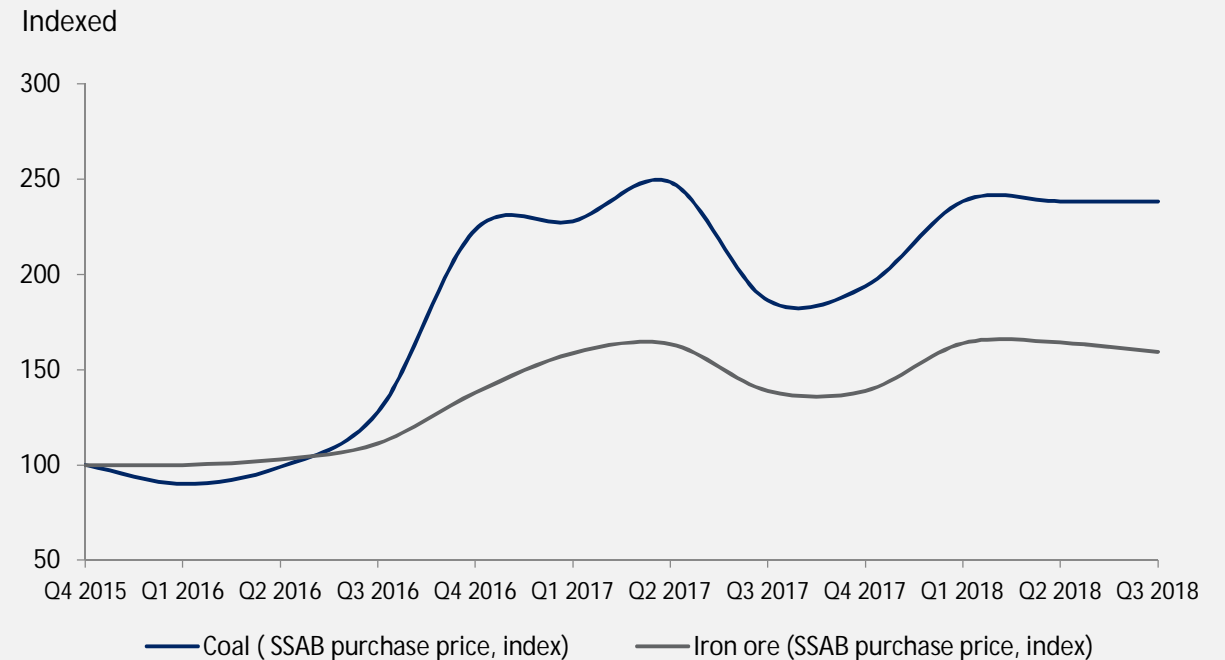
Iron ore

- ▶ Average pellet purchase price in Q3/18 was 3% lower in terms of SEK (-6% in USD) vs. Q2/18

Coking coal

- ▶ Average coking coal purchase price in Q3/18 was at the same level as in Q2/18 in terms of SEK (-3% in USD)

SSAB's purchase price, coking coal and iron ore



Scrap spot prices decreased in Q3




- SSAB's average purchase price for scrap was 8% lower in Q3/18 vs. Q2/18 (USD)



Outlook

SSAB's outlook for Q4/2018

- ▶ In North America, demand for heavy plate is expected to remain strong
- ▶ In Europe, demand is expected to be good, albeit with a seasonal slowdown towards the end of the year
- ▶ The demand for high-strength steels is expected to remain strong
- ▶ Prices realized during the fourth quarter are expected to be:
 - Somewhat higher for SSAB Americas and SSAB Special Steels
 - Somewhat lower for SSAB Europe due to a seasonally weaker product mix

| Business segment | Volume trend Q4 vs. Q3 | Comment |
|---------------------|---|--|
| SSAB Special Steels |  | Strong demand, planned maintenance outage in Q4 |
| SSAB Europe |  | Stable demand |
| SSAB Americas |  | Strong demand - planned maintenance outage in Montpelier in Q4 |

Summary

Q3:

- ▶ Strong result for SSAB Americas
- ▶ Good volume growth and pricing for SSAB Special Steels
- ▶ Positive outlook in SSAB Europe – normal year-end seasonality

In focus:

- ▶ High priority on production stability and safety
 - Preventive actions
 - Continuous improvement
- ▶ Debt reduction
 - Strong balance sheet regardless of business cycle
 - Flexibility to act on investment opportunities



Questions & Answers

Appendix

Major planned maintenance outages in 2018

| SEKm | Q1/18 | Q2/18 | Q3/18 | Q4/18 | 2018 | 2017 |
|---------------------|-------|-------|-------|-------|------|-------|
| SSAB Special Steels | - | - | - | 250 | 250 | 230 |
| SSAB Europe | - | 40 | 240 | 130 | 410 | 390 |
| SSAB Americas | - | - | - | 300 | 300 | 390 |
| Total | - | 40 | 240 | 680 | 960 | 1,010 |

Note: The estimates shown in table includes direct maintenance cost and cost of lower capacity utilization (under absorption), but excludes lost margins.

Anti-dumping measures are in place and under preparation in EU and the US

Europe

In place

- ▶ Cold-rolled carbon steels (China, Russia)
- ▶ Hot-Rolled flat carbon steels (China)
 - Final AD duties for strip 18%-36% and 65%-74% for pla
- ▶ Hot-Rolled flat carbon steels (Brazil, Russia, Iran, Serbia and Ukraine)
 - AD duties on imports of hot rolled coil from Brazil, Iran, Russia and Ukraine
- ▶ EU provisional safeguard measures – quotas and tariffs (25%)

Under preparation

- ▶ Corrosion Resistant Steel (China)
 - Provisional anti-dumping duties of 17.2%-28.5% in Aug 2017

US

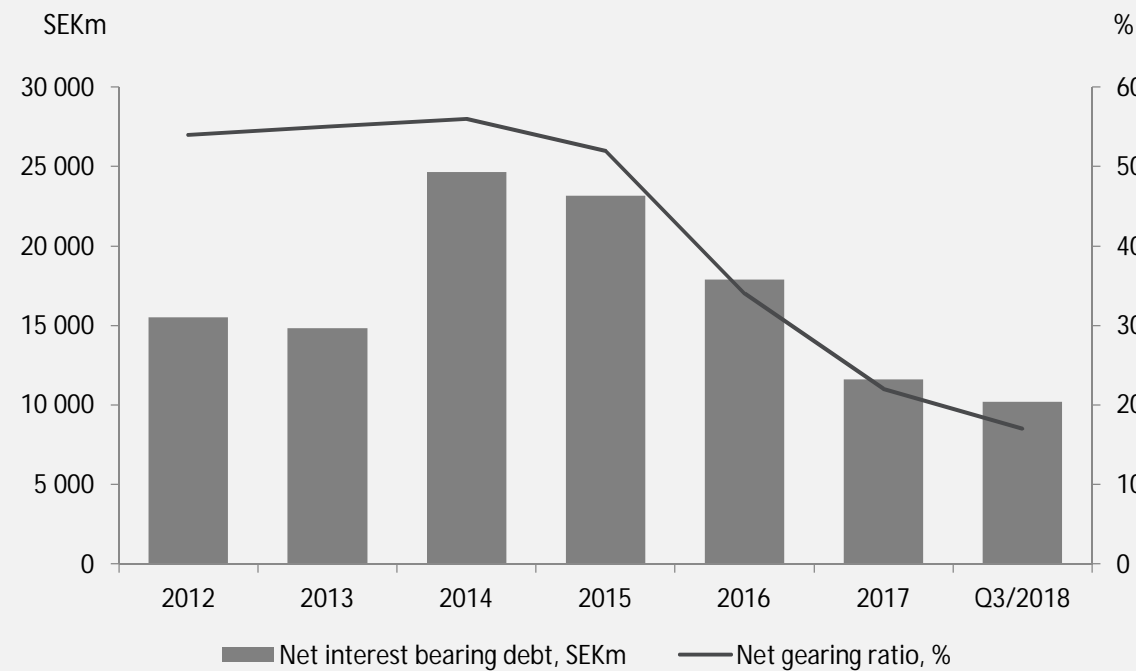
- ▶ Hot-rolled sheet and coils (China, Russia, India, Ukraine, Indonesia, Taiwan, Thailand)
- ▶ Hot-rolled sheet and coils (Australia, Brazil, Japan, Korea, Netherlands, Turkey)
- ▶ Heavy plate (China, India, Indonesia, Russia, Ukraine)
- ▶ Heavy plate (China, Austria, Belgium, Taiwan, France, Germany, Italy, Japan, South Korea)
 - Final AD decision for the 8 countries in March 2017 – increased duties vs. preliminary duties
 - Final AD and CVD decision on Chinese plate AD margin of 68% and a subsidy (CVD) margin of 251%
- ▶ As a result of the Section 232 steel investigation a duty of 25% was imposed on imports from all countries (exceptions for Argentina, Brazil, Australia and S. Korea)

- ▶ Cold-rolled sheet and coils (Brazil, India, Korea, Russia, United Kingdom)
- ▶ Heavy plate (Turkey, Brazil, South Africa)
 - Preliminary AD decision in place for Turkey, Brazil, South Africa

Gearing continued to decrease

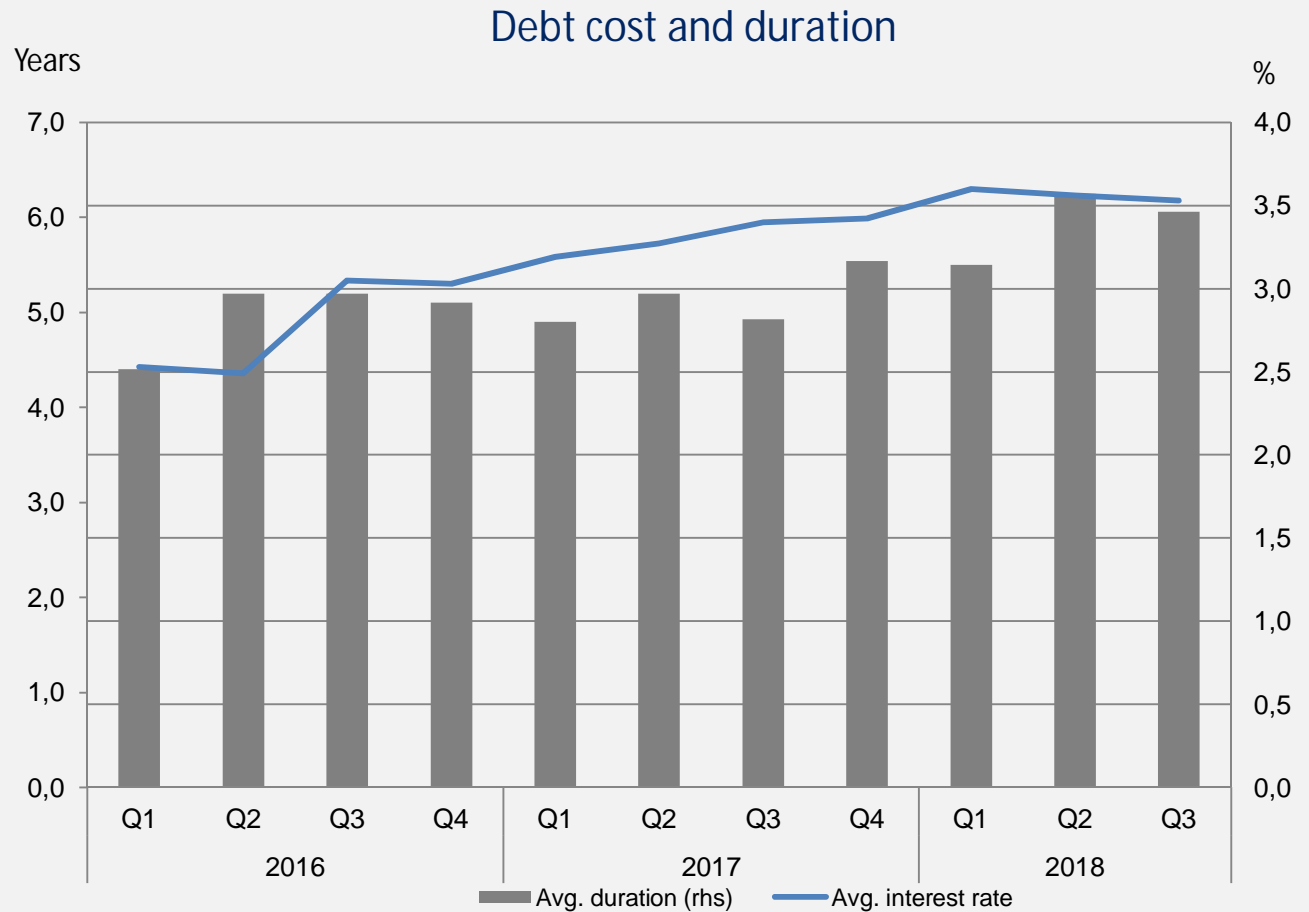
- ▶ Net gearing at 17%
- ▶ Net debt amounted to SEK 10.2bn

Net debt and net debt/equity ratio



Debt portfolio duration and interest rate

- ▶ Duration of the loan portfolio was 6.1 years (6.2 at the end of Q2/18)
- ▶ Averaged fixed interest term was 1.3 years (1.0 in Q2/18)
- ▶ Average interest rate was 3.53% (3.56% in Q2/18)



SSAB



*A stronger,
lighter and more
sustainable world*